Headquarters U.S. Air Force

Integrity - Service - Excellence

AFMS Group

17 Dec 03
1300-1530

U.S. AIR FORCE

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AFMS Group Agenda

Approval of Minutes – Mr. Costa	5 Min
Air Force Audit Agency – Mr. Gaddy	30 Min
Panel Mapping to Modernization – Maj Fitzgerald	15 Min
Major Budget Issue Process – Mr. Gooding	20 Min
MAJCOM POM Progress Report – MAJCOMs	15 Min
AFMS Council Agenda – Col Miller	5 Min
Dental Scope of Care – Col Gerdts	20 Min
New Business / Open Discussion	5 Min

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Minutes Approval

- 10 Dec 03 AFMS Group Minutes – Approved?
- Archives of AFMS Corporate Structure minutes can be found at:
  - O:\SG_Common\AFMS Corporate Structure

    - or –
  - https://kx.afms.mil/afmsengineroom

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BRIEFING TO: AFMS Group
17 December 2003

U.S. AIR FORCE

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Overview

- Background
- Mission
- Type of Audit Services
- What is an Auditor
- What Auditors Do
- Auditor General's Goals

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Background

- National Security Act of 1949
- Inspector General Act of 1978
- Goldwater-Nichols DoD Reorg Act of 1986
- Auditor General Reports to SECAF

Mission

- **Provide All Levels of Air Force Management**
  - **Independent, Constructive, Objective Evaluations**
  - **Addressing Economy, Efficiency, and Effectiveness**
- **All Air Force Activities Subject to Audit**
- **Authorized to Select Activities, Determine Scope, and Report Results**

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Type of Services

- **Centrally Directed Audits**
  - **Air Force-Wide Evaluations**
  - **Accomplished Concurrently at Multiple Installations**
  - **Reports Addressed to Secretariat and Air Staff**
- **Installation-level Audits**
  - **Evaluation of Local Day-to-Day Operations**
  - **Single Location**
  - **Reports Addressed to Installation Commanders**

Type of Services

- **Non-Audit Services**
  - **Evaluating Alternatives**
  - **Fact Finding**
  - **“Scoping” Known Problems**
  - **Requester Owns Data**

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What is an Auditor

- **Professional And Qualified Individual**
  - **Bachelor's Degree**
  - **Master's Degree**
  - **Certified Public Accountant/Certified Internal Auditor**
  - **Continuing Professional Education**
  - **Generally Accepted Auditing Standards**
- **Professional Observer/Listener**
- **Independent Reviewer**
- **Trained Analyzer**
- **Management Analyst**
- **Internal/Management Control Evaluator**

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What is an Auditor

- **Available Expertise**
  - **Accountants**
  - **Statisticians/Quantitative Methods/Mathematicians**
  - **Logisticians/Economists**
  - **Systems Technical Experts**
  - **Civil Engineers/Lawyers**

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What Auditors Do

- Examine Management Practices For Economy And Efficiency
- Analyze Information Systems For Accuracy
- Determine Compliance With Laws And Regulations
- Evaluate Achievement of Goals And Objectives
- Determine Fair And Consistent Reporting

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Conclusion

- **Auditor General's Goals**
  - **Deliver Products That Customers Value**
  - **Honor Customer Requests For Services**
  - **Produce Timely Results**
  - **Build Customer Reliance And Trust**
  - **Assist Air Force in Solving Long-Standing Problems**

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Questions?

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Panel Mapping to Modernization

Maj Tim Fitzgerald
Medical Programming Division
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Panel and Program Mapping Review

- **Purpose:**
  - **Classification: Unclassified**
  - **Type: Information**
  - **Length of Briefing: 15 min**
  - **Briefer: Maj Fitzgerald, HQ USAF/SGMP, DSN 297-4530**

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Tasker Description

- Goal is to map all TOA to panels
- SGMP took first cut at mapping cost centers and FACS to programs and panels
- Asked MAJCOMS to sanity check initial mapping
  - SGMP provided spreadsheet to MAJCOMS with columns to suggest other panels or programs
- Requested MAJCOMS to put proper focus on mapping TOA to Modernization panel with target goal of $120M

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Modernization Panel Impact

Modernization Panel TOA before Re-mapping		**$67.7M**
Clinical Investigations	**$3.98M**	
PMI	**$.008M**	
Additions to SGR Panel		**$3.988M**
New Modernization TOA		**$71.688M**
Modernization TOA Target		**$120M**
Short		**($48.31M)**

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Next Steps

- **Identify means to achieve the Modernization funding target – $120M with shortfall of $48M**
- **Complete mapping exercise for all panels**
- **Brief AFMS Group on entire exercise**

Questions

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Medical Modernization

	FY06 MAJCOM Target	New FY06 MAJCOM Target	MAJCOM Credit	MAJCOM % of Target	MAJCOM Shortfall
ACC	12,736	12,736		0%	12,736
AETC	21,768	21,768	1,659	8%	20,109
AFA	1,565	1,565		0%	1,565
AFMC	14,118	14,118	9,189	65%	4,929
AFSOC	372	372		0%	372
AMC	16,169	16,169	2,239	14%	13,930
PACAF	4,333	4,333		0%	4,333
AFSPC	4,448	4,448		0%	4,448
USAFE	3,672	3,672		0%	3,672
HQ/USAF	29,118	40,818	58,601	144%	-17,783
AMP	11,700	N/A	N/A	N/A	
TOTAL	119,999	119,999	71,688		48,311

Major Budget Issue (MBI) Process

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Setting the Stage

- *** Definition:**
  - **Those few, most significant issues the MAJCOMs have with adjustments made by the Panels**
  - **A policy or funding issue that is of great concern to the MAJCOMs**
- **What is an MBI:**
  - **Actions that fail to support Wing Readiness missions**
  - **Service closures that preclude execution of a MAJCOM program**

*HQ USAF PPBS Reference Guide

Major Budget Issue - MAJCOM Submission Format

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MBI Title:

MAJOR ISSUE SUMMARY ($000)

MAJCOM:	FY06	FY07	FY08	FY09	FY10	FY11
MTF(S) impacted:						
Laydown Changes (Fill in #s below)						
Manpower (O/A/C)						
Amount$						
Amount Appealed (Fill in #s below)						
Manpower (O/A/C)						
Amount$						

Brief Issue Narrative:
Very brief overview of issue (No more than two lines)

Impact / MAJCOM Position:
Impact statement summarizing position (no more than 3 lines)

Brief Recommendation:
Summary of what the desire is and recommended solution (no more than 4 lines)

As Of: 12/12/2003 10:39 AM
By:

By: N/A

Ons: N/A

Classified

Declassify

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Next Step

- Identify the few MBIs that are critical to the future of your MAJCOM's mission
- MAJCOM input on 22 Dec submitted as balanced program
  - Source MBI with a command offset
  - Show least dear list of Panel recommended programs MAJCOM will not do
- Submit MBI NLT 9 Jan 04
- Panels and MAJCOMs will analyze D/I/Os and MBIs during January meeting in DC
- Group will recommend to Council final settlement where necessary

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FY06-11POM The Way Ahead for Jan 04

Lt Col Joe Kennedy
Medical Programming Division
HQ USAF/SG

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Bills to Be Addressed in FY06-11 POM

Figures are in $000's

Source	FY06	FY07	FY08	FY09	FY10	FY11	FY06-11
FY04 Spend Plan	27,016	28,987	31,097	33,355	35,772	38,359	194,586
FY05-09 APOM	0	0	0	0	0	0	0
PBD 041	TBE	TBE	TBE	TBE	TBE	TBE	-
Modernization	48,276	50,900	52,966	55,558	58,283	61,123	327,106
MAJ COMs (22 Dec)	?	?	?	?	?	?	?
Delta	**75,292**	**79,887**	**84,063**	**88,913**	**94,055**	**99,482**	**521,692**

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Bills to Be Addressed From FY04 Spend Plan

Figures are in

FY04 "BILLS" above FY04 PB		SGY Assessment 1x	Tail
AFMS Service Contracts	114,800	N	Y - Funded
WHMC FY03 GME Contracts	15,000	N	Y - Funded
Central Dental Contract	14,000	N	Partial
New IM/IT Contracts	5,000	N	N - Funded
Buckley Dental Contract	1,700	N	Y - Funded
PCO, Gapfill, ATC, SCO*, etc.	?	N	Y - Funded
Modernization (SGR)	11,700	N	Y - Funded
Pharmacy (FY03 obs +10.1%)	7,692	N	Y - Funded
Buckley Pharmacy	5,700	N	N - Funded*
Loan Repayment Program	4,479	N	Y - Funded
CMOP	2,000	N	Y - Funded
Brandon Clinic	1,900	N	Y - Funded
DoDMERB	856	N	Partial

*Space Command Issue

	FY06	FY07	FY08	FY09	FY10	FY11	FY06-11
Central Dental	6,520	7,078	7,675	8,316	9,002	9,737	48,327
IM/IT Contracts	5,200	5,408	5,624	5,849	6,083	6,327	34,491
DoDMERB	1,865	2,130	2,420	2,737	3,082	3,459	15,693
MMSO (DC Wedge)	13,431	14,371	15,377	16,453	17,605	18,837	96,073
Total	27,016	28,987	31,097	33,355	35,772	38,359	194,586

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Results of FY05-09 APOM

- All MAJCOMs Balanced … ~$35M of bills (D's + I's = O's)
  - Equipment ($13.4M)
  - Private Sector Care Recapture estimates ($3.9M)
  - IM/IT refresh rate & SRM ($14.2M)

87%

- Pulled Muscles…Need Repair
  - AETC Healthcare Contracts ($10.8M)
  - Aeromedical Evacuation ($3.1M)
  - Buckley Satellite Pharmacy ($5.6M)
- A boundary condition: TMA FY05 APOM Guidance dictates that 93% of SRM funds be used on sustainment
  - SRM dollars could be reduced to $134M
  - 7% equates to $10.1M out of $144M
  - SRM offsets currently at $11.6M (8%)

Takes and Redirects to Be Addressed from PBD 041

- **PBD Takes – Reduction from program specified in PBD**

Figures are in $000's

	FY06	FY07	FY08	FY09	FY10	FY11	FY06-11
MTF Efficiencies	31,333	81,333	169,000	270,000	?	?	551,666

- **PBD Redirect – PBD directs and/or consequence of PBD**

Figures are in $000's

	FY06	FY07	FY08	FY09	FY10	FY11	FY06-11
Optimization	35,000	36,300	37,643	39,035	40,478	41,975	230,432
AMP	11,700	12,000	12,312	12,633	12,962	13,300	74,908
Res Sharing	98,512	108,360	119,200	131,115	144,221	158,637	760,045
Local Support	39,853	42,417	44,946	47,463	50,121	52,928	277,728

The Take

- **PBD Takes – Reduction from program specified in PBD**

Figures are in $000's

	FY06	FY07	FY08	FY09	FY10	FY11	FY06-11
MTF Efficiencies	31,333	81,333	169,000	270,000	?	?	551,666

- **Strategy – Put the *Risk* against Revised Financing**

Figures are in $000's

	FY06	FY07	FY08	FY09	FY10	FY11	FY06-11
Rev Financing	736,242	809,866	890,853	979,938	1,077,932	1,185,725	5,680,557
MTF Efficiencies	-31,333	-81,333	-169,000	-270,000	0	0	-551,666
New Rev Fin	704,909	728,533	721,853	709,938	1,077,932	1,185,725	5,128,891
% Change	-4.3%	-10.0%	-19.0%	-27.6%	0.0%	0.0%	-9.7%

Redirects to Be Addressed from PBD 041

- **PBD Redirect – PBD directs and/or consequence of PBD**

Figures are in $000's

	FY06	FY07	FY08	FY09	FY10	FY11	FY06-11
Optimization	35,000	36,300	37,643	39,035	40,478	41,975	230,432
AMP	11,700	12,000	12,312	12,633	12,962	13,300	74,908
Res Sharing	-98,512	-108,360	-119,200	-131,115	-144,221	-158,637	-760,045
Local Support	-39,853	-42,417	-44,946	-47,463	-50,121	-52,928	-277,728
Total	-91,665	-102,477	-114,191	-126,910	-140,901	-156,289	-732,433

- **Strategy – Take balance of "Redirect" to Health Affairs**

Impact on Optimization

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- **Pre-PBD Story of Optimization**

Figures are in $000's

	FY06	FY07	FY08	FY09	FY10	FY11	FY06-11
Opt - HCO	23,000	24,600	26,300	28,100	0	0	102,000
Opt - HPLRP ($12M in 05)	0	0	0	0	0	0	0
Opt - Unspoken	12,000	11,700	11,343	10,935	0	0	45,978
Long View (Inc to TOA)	31,100	32,655	34,288	36,002	0	0	134,045
Total	66,100	68,955	71,931	75,037	0	0	282,023

Total	66,100	68,955	71,931	75,037	0	0	282,023
Opt - HCO	-23,000	-24,600	-26,300	-28,100	0	0	-102,000
Tradespace	43,100	44,355	45,631	46,937	0	0	180,023

- **PBD Impact on Optimization**

	FY06	FY07	FY08	FY09	FY10	FY11	FY06-11
Tradespace	43,100	44,355	45,631	46,937	0	0	180,023
PBD Hits Optimization	-35,000	-36,300	-37,643	-39,035	0	0	-147,978
Tradespace after PBD	8,100	8,055	7,988	7,902	0	0	32,045

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Bills to Be Addressed from Modernization

Figures are in $000's

	FY06	FY07	FY08	FY09	FY10	FY11	FY06-11
Mod Target	120,000	124,800	129,792	134,984	140,383	145,998	795,957
Minus the Following							
IMIT (Non-refresh)	35,520	36,941	38,418	39,955	41,553	43,216	235,603
PRK	1,044	1,086	1,129	1,174	1,221	1,270	6,925
CHCS II	1,200	1,248	1,298	1,350	1,404	1,460	7,960
SGR Operating Budget	9,156	9,522	9,903	10,299	10,711	11,140	60,732
AMP	11,700	11,698	12,312	12,633	12,962	13,300	74,606
MAJCOM "Self ID"*	13,104	13,405	13,765	14,014	14,248	14,490	83,026
Total	71,724	73,900	76,826	79,426	82,100	84,876	468,851
Mod Delta	-48,276	-50,900	-52,966	-55,558	-58,283	-61,123	-327,106

*AFMC Credit for 311th HSW IPT Modernization Efforts = $9,048K in FY06

Mitigation Strategy to Address These Bills

Figures are in $000's

	FY06	FY07	FY08	FY09	FY10	FY11	FY06-11
Group Tradespace	56,849	58,980	61,188	63,479	65,859	68,330	374,685

NOTE: Includes Opt Funds; Must Be Applied Against RS/LSC

- **FY04 Spend Plan** — **Use the Trade Space IDed**
- **FY05 APOM** — **MAJCOMS Targets**
- **Modernization**
- **PBD 041 - Takes** — **Book against Revised Financing**
  - **MTF Efficiencies**
  - **Optimization** — **Reduce Resource Sharing Bill**
- **PBD - Redirects** — **Bill to HA**
- **MAJCOM** — **Accept Ds & Is only with O's**

AFMS 06-11 POM Build: Current Timeline

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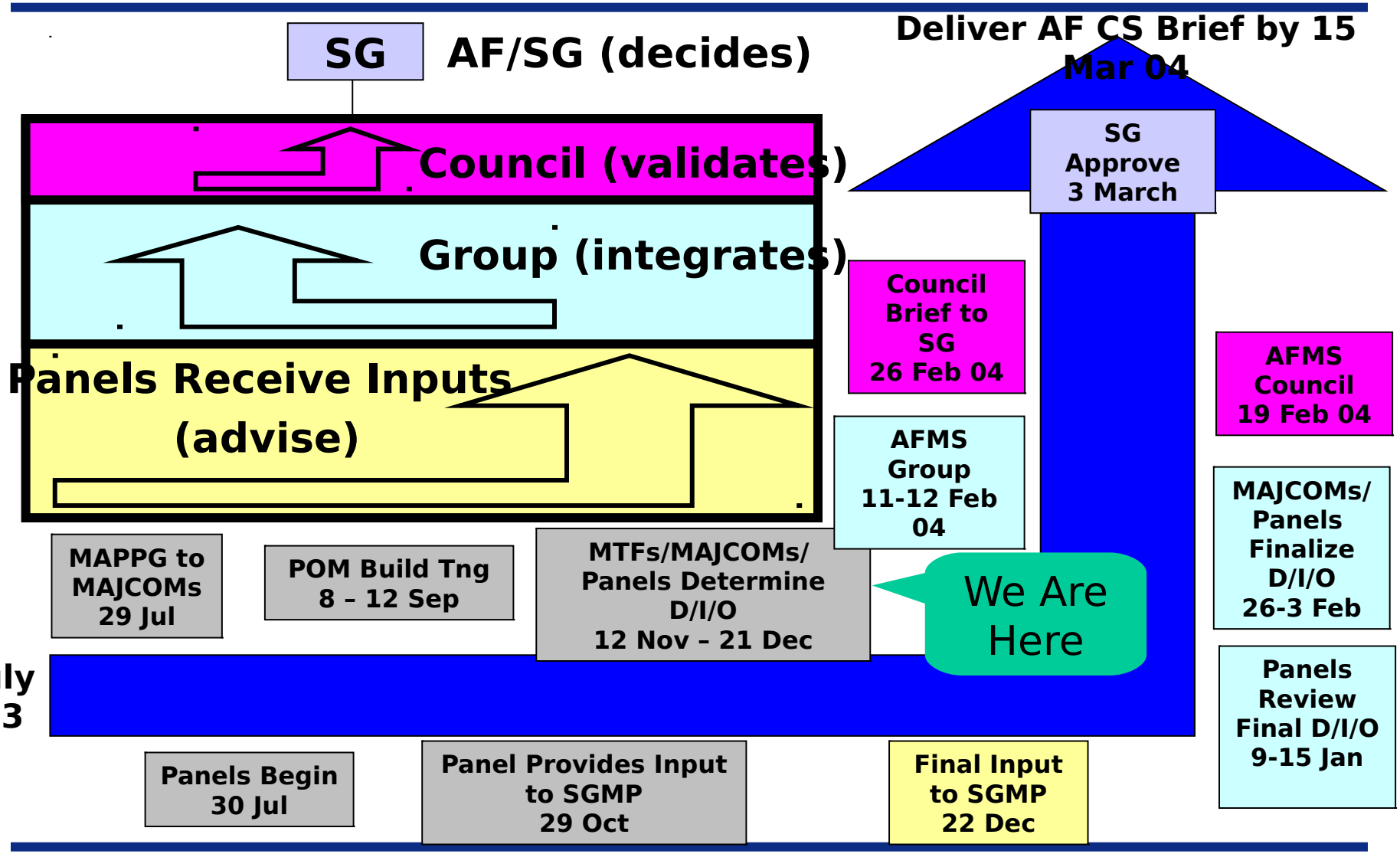
SG
AF/SG (decides)
Deliver AF CS Brief by 15 Mar 04
Council (validates)
Group (integrates)
Panels Receive Inputs (advise)
SG Approve 3 March
Council Brief to SG 26 Feb 04
AFMS Council 19 Feb 04
AFMS Group 11-12 Feb 04
MAJCOMs/ Panels Finalize D/I/O 26-3 Feb
MAPPG to MAJCOMs 29 Jul
POM Build Tng 8 – 12 Sep
MTFs/MAJCOMs/ Panels Determine D/I/O 12 Nov – 21 Dec
We Are Here
July 03
Panels Review Final D/I/O 9-15 Jan
Panels Begin 30 Jul
Panel Provides Input to SGMP 29 Oct
Final Input to SGMP 22 Dec

AFMS 06-11 POM Build: Current Timeline

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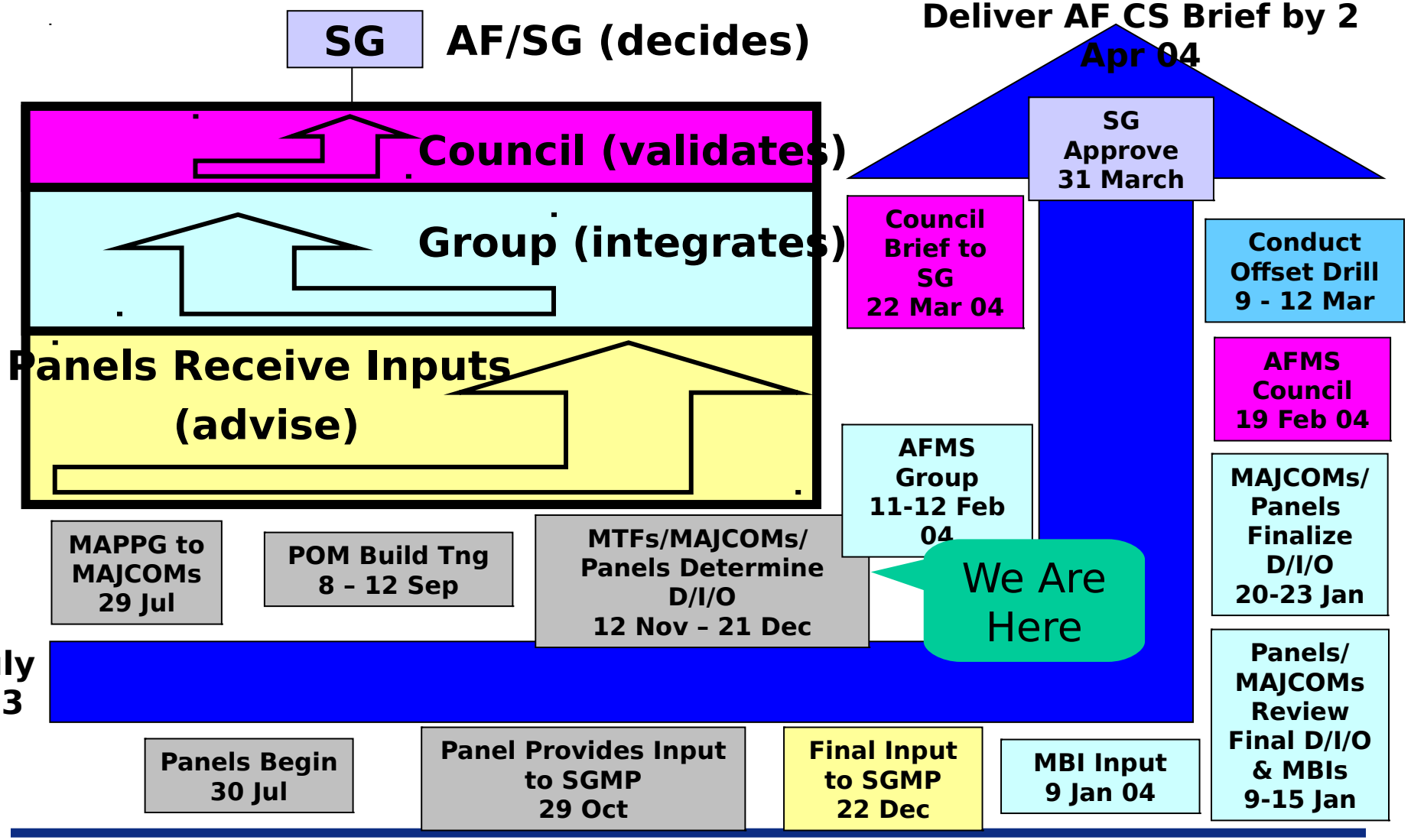
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Deliver AF CS Brief by 2 Apr 04
Council (validates)
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Panels Receive Inputs (advise)
SG Approve 31 March
Council Brief to SG 22 Mar 04
Conduct Offset Drill 9 - 12 Mar
AFMS Council 19 Feb 04
AFMS Group 11-12 Feb 04
MAJCOMs/ Panels Finalize D/I/O 20-23 Jan
MAPPG to MAJCOMs 29 Jul
POM Build Tng 8 – 12 Sep
MTFs/MAJCOMs/ Panels Determine D/I/O 12 Nov – 21 Dec
We Are Here
July 03
Panels/ MAJCOMs Review Final D/I/O & MBIs 9-15 Jan
Panels Begin 30 Jul
Panel Provides Input to SGMP 29 Oct
Final Input to SGMP 22 Dec
MBI Input 9 Jan 04

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The Way Ahead…

- **Brief and Discuss with Group** **17 Dec 03**
- **Brief and Discuss with Council** **19 Dec 03**

Questions?

Backup

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Programmatic Reduction

- **MTF Efficiencies Per PBD 041**

Figures are in $000's

	FY06	FY07	FY08	FY09	FY10	FY11	FY06-11
MHS	94,000	259,000	507,000	810,000	0	0	1,670,000
AFMS	**31,333**	**86,333**	**169,000**	**270,000**	**0**	**0**	**556,667**

- **Believe Methodology Linked to PCP**
  - **Increase Output, But Keep Resource Consumption Constant**
  - **Average Paid Amount per RVU/RWP Used as Revenue Proxy**
  - **Savings Inflated at CHAMPUS Price Inflation**
  - **Calculation Based on First 9 Months of FY03**
  - **Savings Phased In Over the Following Years**

FY06	FY07	FY08	FY09
9.2%	24.2%	45.1%	68.7%

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Disconnects

Figures are in $000's

HPLRP	12,480	12,979	13,498	14,038	14,600	15,184	82,780
Central Dental	6,520	7,078	7,675	8,316	9,002	9,737	48,327
MMSO (DC Wedge)	13,431	14,371	15,377	16,453	17,605	18,837	96,073
DoDMERB	1,865	2,130	2,420	2,737	3,082	3,459	15,693
Total	**40,486**	**43,373**	**46,474**	**49,805**	**53,384**	**57,231**	**290,753**
	FY06	**FY07**	**FY08**	**FY09**	**FY10**	**FY11**	**FY06-11**
MTF Efficiencies	31,333	81,333	169,000	270,000	?	?	551,666
Optimization	23,000	24,600	26,300	28,100	30,023	32,078	164,101
Res Sharing	98,512	108,360	119,200	131,115	144,221	158,637	760,045

- **Figures Represent "Pure Requirements…High End"**
- **Requires Additional Validation**
- **MAJCOMs May Provide More**

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Offset Options

Figures are in $000's

	FY06	FY07	FY08	FY09	FY10	FY11
HQ Account	13,749	14,175	14,615	15,068	15,535	16,016
Optimization	35,000	36,300	37,643	39,035	40,478	41,975
Long View Funds	8,100	8,505	8,930	9,377	9,846	10,338
Equip to 9 years (OP)	4,787	4,978	5,178	5,385	5,600	5,824
Equip to 9 years (O&M)	10,491	10,911	11,347	11,801	12,273	12,764
IMIT Refresh to 3.5 Years	5,421	5,638	5,863	6,098	6,342	6,595
SRM to 53 Year Recap	5,736	5,965	6,204	6,452	6,710	6,979
Total	83,284	86,473	89,780	93,215	96,784	100,492

- **Potential systemic savings that can be taken before tax is assessed**
- **Consistent with recommendations of PBD changes to commodities**

MAJCOM Tax

Figures are in $000's

	FY06	FY07	FY08	FY09	FY10	FY11	FY06-11
Delta	(346,188)	(423,352)	(539,734)	(672,298)	(436,724)	(474,259)	(2,892,554)
ACC	(47,672)	(58,297)	(74,324)	(92,578)	(60,139)	(65,308)	(398,317)
AETC	(88,808)	(108,603)	(138,459)	(172,466)	(112,034)	(121,662)	(742,032)
AFA	(6,713)	(8,210)	(10,467)	(13,037)	(8,469)	(9,197)	(56,093)
AFMC	(53,475)	(65,394)	(83,371)	(103,848)	(67,460)	(73,258)	(446,806)
AFSOC	(1,623)	(1,985)	(2,531)	(3,153)	(2,048)	(2,224)	(13,564)
AMC	(57,538)	(70,362)	(89,706)	(111,738)	(72,585)	(78,823)	(480,752)
PACAF	(18,187)	(22,241)	(28,355)	(35,319)	(22,943)	(24,915)	(151,959)
SPACE	(17,083)	(20,891)	(26,634)	(33,175)	(21,551)	(23,403)	(142,735)
USAFE	(15,767)	(19,281)	(24,582)	(30,619)	(19,890)	(21,600)	(131,740)
HQ SG	(38,458)	(47,030)	(59,959)	(74,685)	(48,516)	(52,685)	(321,333)
11th Wing	(864)	(1,057)	(1,348)	(1,679)	(1,090)	(1,184)	(7,222)
Total	(346,188)	(423,352)	(539,734)	(672,298)	(436,724)	(474,259)	(2,892,554)

- **Step 1: Take bills and reduce by systemic offsets**
- **Step 2: Tax MAJCOMs and HQ USAF**
  - **Use TOA from original POM Laydown**
  - **Tax based upon each entities percentage of that TOA**

Bills from FY04 and FY05

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Figures are in $000's

	FY06	FY07	FY08	FY09	FY10	FY11	FY06-11
Buckley Pharmacy	6,190	6,815	7,503	8,261	9,096	10,014	47,879
HPLRP	12,480	12,979	13,498	14,038	14,600	15,184	82,780
Central Dental	6,520	7,078	7,675	8,316	9,002	9,737	48,327
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DoDMERB	1,865	2,130	2,420	2,737	3,082	3,459	15,693
Total	**40,486**	**43,373**	**46,474**	**49,805**	**53,384**	**57,231**	**290,753**

Blue: Issues identified in APOM but not resolved

Orange: FY04 Spend Plan issues

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Panel Tax

Figures are in $000's

	FY06	FY07	FY08	FY09	FY10	FY11	FY06-11
Delta	(75,292)	(79,887)	(84,063)	(88,913)	(94,055)	(99,482)	(521,692)
Force Dev	(2,862)	(3,037)	(3,195)	(3,380)	(3,575)	(3,782)	(19,831)
Dental	(2,281)	(2,420)	(2,547)	(2,694)	(2,850)	(3,014)	(15,806)
Med Ops	(9,736)	(10,330)	(10,870)	(11,497)	(12,162)	(12,864)	(67,459)
Aero Ops	(4,008)	(4,252)	(4,475)	(4,733)	(5,007)	(5,295)	(27,769)
Mod	(4,625)	(4,907)	(5,164)	(5,462)	(5,778)	(6,111)	(32,048)
Support	(51,780)	(54,940)	(57,812)	(61,147)	(64,684)	(68,416)	(358,778)
Total	(75,292)	(79,887)	(84,063)	(88,913)	(94,055)	(99,482)	(521,692)

Step 1: Take bills and reduce by systemic offsets

Step 2: Tax Panels based upon their share of TOA

Step 3: Panel updated laydown provided to MAJCOMs

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Bills to Addressed Funding FY04 Spend Plan

Figures are in $000's

FY04 "BILLS" above FY04 PB		1x	Tail
AFMS Service Contracts	114,800		
WHMC FY03 GME Contracts	15,000		
Central Dental Contract	14,000		
New IM/IT Contracts	5,000		
Buckley Dental Contract	1,700		
PCO, Gapfill, ATC, SCO*, etc.	?		
Modernization (SGR)	11,700		
Pharmacy (FY03 obs +10.1%)	7,692		
Buckley Pharmacy	5,700		
Loan Repayment Program	4,479		
CMOP	2,000		
Brandon Clinic	1,900		
DoDMERB	856		

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AF Defined Dental Scope of Care

Col George Gerdts USAF, DC

Dental Operations Panel Chairman

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AF Defined Dental Scope of Care

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- **Decision Brief**
  - **A key short term recommendation of Dental PSC IPT is to constrain DTF referrals by defining the scope of dental services that will be provided**
  - **Recommendation: AFMS Council approve publication of AF Defined Scope of Care**

AF Defined Dental Scope of Care

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- No definition of the “dental care” entitlement in Title 10 USC
- Contributes to AF-wide variability in DTF referral to PSC care
- Contributes to differing dental benefits base to base
- HA Defined Dental Benefit was agreed to but not published
  - Not likely to be published due to Army, Navy opposition to HA doc
    - Navy recently published Navy “scope”; Army ready to follow
- The key short-term recommendation from AF Dental PSC IPT
  - Scope of Care approved by AFMS Group
  - Will eliminate ‘county options’ at DTF level
  - Will decrease variability in services provided base to base
    - Will constrain high expense dental referrals
  - Not expected to drive additional expenses
    - Should actually decrease PSC bill
- Should increase dental health (Class 1) and readiness of force (Class 1 + 2)

AF Defined Dental Scope of Care

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- Chief, Dental Quality Management (AFMSA/SGOC) developed AF Dental Scope of Care (6-page document)
  - Based on HA document (unlikely to be made policy)
  - Vetted through all dental consultants
  - Chief, Dental Policy & Operations concurs
  - Ass't SG for Dental Services concurs
- Recommend AFMS Council approve publication and dissemination

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Questions?

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Meeting Recap & Calendar

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- **New Items**
- **Action Items**
- **Meeting Schedule:**
  - **AFMS Council: Fri., 19 Dec 03, 0930-1130 EST, 4th flr conf rm**
  - **AFMS Group: Wed., 7 Jan 04, 1300-1530 EST, 4th flr conf rm**